



U.S. Army Corps  
of Engineers  
Honolulu District

# The Pacific Connection

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Fall 2004



Commander's Comments

Seeing the Future



Lt. Col. David E. Anderson  
Commander and  
District Engineer

Since assuming command of the Honolulu District, I've spent the past 90 days meeting the people of the District, visiting our projects and customers in Hawaii and around the Pacific Region and studying the pressing issues that confront us. I am truly impressed by the importance of the District's mission, its people and the complexity and difficulty of the projects that we are delivering.

Most of those with whom I have spoken are deeply grateful for all that we do for the Nation and the Armed Forces; a few of our customers thought we didn't deliver 100% of the time. We'll work on that. Most of our projects are going great; a few are having challenges. Most of our employees love what they do and are proud to serve; a few have some complaints.

After much reflection on what I have seen and heard, I want to provide you with a look at where I think we should be heading as a District. Some refer to this as a "Command Vision,"- a simple mental picture of where we are going - and what the District will look like when we are operating at full speed and achieving the goals we set for ourselves.

Here is that vision:

**The Honolulu District**

***The best place where the best people serve...***

***...singularly focused on executing quality projects...***

***...reliable and responsible...***

***...and having fun!***



On the cover:  
Left to right: Former HED Commander, Lt. Col. David C. Press; POD Commander, Brig. Gen. Larry Davis and incoming HED Commander, Lt. Col. David E. Anderson stand for the national anthem at the HED Change of Command ceremony held at Fort Shafter July 16. See the complete story on pages 6 and 7. Photo by Sarah H. Cox

Let me take you on a walk into the future and explain to you what this vision means to me:

***The best place where the best people serve...***

The people of HED will want to do their best every day, because their supervisors appreciate them, keep them informed, and provide for a predictable professional life. Empowered to "just keep doing it," we will operate safely and learn something every day. We will keep in mind that our purpose is to serve the Nation and its Armed Forces in the Pacific Region. We will have the right number of people, with the right skills to accomplish our mission and will strive for technical excellence in all that we do.

***...singularly focused on executing quality projects...***

HED exists to execute its mission, which is to "provide superior engineering and other services throughout the Pacific region in order to delight customers and serve the Nation." That mission comes first and it overrides personal agendas and conflicting priorities. We have been armed with some powerful tools to help us execute our mission - ISO 9001:2000 certification, PMBP, P2, Learning Organization Doctrine, and USACE 2012 initiatives. It's time to focus these tools on doing business better, faster and cheaper. Focus on execution.

***...reliable and responsible...***

We will live up to the obligations that we make to our customers and to each other. When an HED employee makes a commitment, we will work as a team to meet that obligation - on time, to the agreed-upon level of quality and within the available budget. We will stay in close communication with our customers in order to manage expectations. We will be responsible with our financial resources, living within our means. We will also be responsible stewards of the environment by operating in accordance with the Corps' Environmental Operating Principles.

***...and having fun!***

This can be a tough business. But when we do our work right and make room for happiness in our lives, we'll achieve greater success. We will seek balance in our lives and pursue activities outside of work that are healthy, that we enjoy and that make us better people.

In many ways, this vision is already a reality. Yet, in certain other areas we can and will improve. I pledge to you my very best efforts to make this vision more than a group of buzzwords. Together we will make this vision a reality for all members of our District family.

*Mahalo* for your support in bringing this vision to life!



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Honolulu District Commander..... Lt. Col. David E. Anderson  
Chief, Public Affairs ..... Joseph Bonfiglio  
Media Relations Specialist ..... Dino W. Buchanan  
Editor ..... Sarah H. Cox

# C-17 Groundbreaking

## Enhancing support to war fighters



Leaders from Hickam AFB, USACE and the State of Hawaii broke ground Aug. 19 on the North Sector of the C-17 beddown project. The project, one of the largest military construction projects in the Air Force, consists of three buildings including facilities for the Flight Simulator and Squadron Operations, the Consolidated Maintenance Complex and support utilities. Left to right: Hawaiian Kahu Kordell Kekoa; 15th Airlift Wing Commander, Col. Ray Torres; Steve Grief, Kiewit Pacific; Hawaii National Guard 15th Wing Commander, Col. Peter Pawling; Commander, Pacific Ocean Division, U.S. Army Corps of Engineers, Brig. Gen. Larry Davis; HIANG Adjutant General, Maj. Gen. Robert Lee; Pacific Air Forces Commander, Gen. Paul Hester; U.S. Sen. Daniel Inouye and U.S. Rep. Neil Abercrombie. Photo by Joseph Bonfiglio.

Story by Sarah H. Cox

Military and community leaders broke ground Aug. 19 on what is currently the largest military construction program in the Air Force, the C-17 Beddown Program at Hickam Air Force Base.

HED is responsible for the planning,

design and construction of the \$153 million program which will transform Hickam AFB into a Pacific Mobility hub.

The program includes: the Kuntz gate and road renovation, a Flight Simulator facility, a Squadron Operations facility, a Consolidated Maintenance hangar, a Corrosion Control hangar, a Munitions Storage facility, Maintenance/Supply area renovations, a Maintenance shop, a

Clear Water Rinse facility and Support Utilities for the C-17 beddown site.

In order to implement a program of this magnitude, HED developed an aggressive strategy of utilizing traditional design-bid-build, design-build, value engineering and charrette processes as well as a Multiple Award Task Order Contract (MATOC). The MATOC includes small business (8a) contractors and large contractors.

# Flights of Fancy

## C-17 simulator building design garners award

Story by TSgt. Mark Munsey  
Hickam AFB Kukini Editor

*Editor's Note: The C-17 simulator is one of many HED projects supporting the C-17 Beddown Program on Hickam AFB. The Architect/Engineer for the simulator is Richard Matsunaga and Associates Architects, Inc. who is also designing the C-17 Squadron Operations Facility. HED has also been named PACAF's Design Agent of the Year. E&C Chief James Besson accepted the award on behalf of the District in a ceremony Oct. 21.*

Even before the ground breaking Aug. 19, one of the new buildings in the group of C-17 support facilities was selected for a U.S. Army Corps of Engineers award.

The C-17 Flight Simulator Building received the USACE Chief of Engineers Merit Award for Design.

The design of the future building is a tribute to the past, according to the program judges.

"This project is well conceived and adapted to its site and environment," said one judge. "The design is reminiscent of the Art Deco style," a style that is predominant on the base.

The bold curves and lines, geometric detail and glass walls are all elements of Art Deco, similar in nature to the buildings built on base in the 1930s and '40s, they said.

In selecting the design, one of 13 selected for recognition from 37 submittals, the



Courtesy Graphic

jurors pointed to both the functional and aesthetic design of the building.

The use of glass block is an effective material, allowing light to penetrate while maintaining security and privacy, they said. The floor plan is exceptionally efficient, showing excellent progression of spaces from public to staff work areas.

The heart of the building, they said, is the 40-foot-tall bay that houses the Boeing motion base simulator, necessary for training pilots and loadmasters who will be assigned to 535th Airlift Squadron upon activation.

More than just an award-winning design, the C-17 Flight Simulator building is a win-win for everyone, according to Maj. Paul Wright, 15th Airlift Wing Program Integration Office civil engineer.

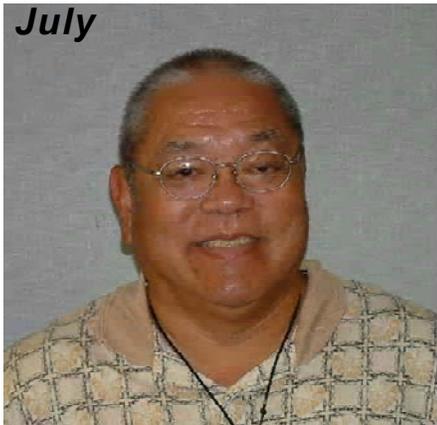
"The simulator is essential in providing certain types of training that are not available from other training venues and it will be equipped with the most modern computers, hydraulic systems, graphic displays, and training devices," Maj. Wright said. While the facility boasts state of the art technology, the exterior was designed to reflect the rich history of Hickam.

"The Hickam facilities are as culturally important as they are necessary to the mission," he said. "In the design of the simulator facility the base tried its best to respect that heritage and create a building that would be architecturally compatible with the surrounding area. Judging by the receipt of the merit award, it's clear that the architects met that goal.

The building is scheduled to be available for use in March 2006.

# Employees of the Month

July



*Mr. Miles Takayesu serves as a Senior Realty Specialist and has demonstrated outstanding leadership and professional ability serving as the Real Estate PM on the District's SBCT PDT. As the Real Estate PM, Miles coordinates plans and executes the SBCT Land Acquisition Projects including the South Range 1,402 acres acquisition, the Schofield Barracks to Helemano Vehicle Trail acquisition, the PTA 23,000 acres acquisition and the PTA 1,010 acres acquisition. His astute advice has enabled the office to meet major milestones and be prepared to execute the project. His exceptional broad knowledge and experience has contributed to*

*the overall success of the SBCT Program. In addition, Miles serves as the District real property accountable officer and during his tenure, no major CFO issues have been raised. He developed a schedule to ensure compliance inspections for the real property are conducted. He completes Right-of-Entries for the Waikaloa DERP/FUDS Program and his keen understanding of the various project and priorities has enhanced the program. His dedication, ingenuity and professional competence exemplifies the Corps' initiatives, PMBP, ISO and USACE 2012. He recently retired with over 30 years of government service.*

July



*Mr. Wayne Yamashita brings expertise, leadership and versatility to HED's Design Branch. Wayne's leadership, first as a team leader for structural engineers and currently as the Chief of the Civil/Structural/Geotechnical section in Design Branch, has been Mission First; People Always. His keen sense of human nature and organizational ability enabled him to perform with leadership skills that match or exceed the best exhibited by any of his predecessors. Members of Civil/Structural consider themselves lucky to have him as a supervisor. He has empowered them*

*to work independently and allowed them to grow and enjoy engineering. Wayne is always on the lookout for new technical developments and tirelessly feeds this new information to his staff to keep Design Branch on the cutting edge. For example, Wayne recently conducted training for the structural engineers after returning from a workshop which covered UFC 4-012-06 "Design of Building to Resist Progressive Collapse". His caring can-do attitude and selfless service makes him a valued team member of the Design ohana.*

August



*Cindy Luciano can be counted on getting the job done right, legally, morally, and ethically and champions the Real Estate Division ISO processes and PMBP. She is the "go to" person by her subordinates and mentors them, seeking not claim to fame, but instead to build a strong Ohana team of teams in the Hawaiian style with her quiet and effective grass roots approach. Since 1991, USACE had a project to transfer the Dillingham Airfield area to the State of Hawaii with multiple real estate transactions required. As Cindy took on the assignment, her meticulous review of all the past processes and the partnerships revealed a key airfield/airspace*

*coordination at the DA level that required approval. Although this was a customer action to complete via the Army channels, Cindy delighted the customer by processing the request and the action is now at the ASA level for signature. Cindy is also the Real Estate PM and Team Leader for OMA funded projects and put together a comprehensive list of projects for the Army and USAF that are in the process of being coordinated with CERE. Vital to this process is the partnership POH's has with the Army and USAF customers due to the limited O&M funds at the installations.*

August



*Justin Pummell, Technical Integration Group, Engineering and Construction Division, performed an outstanding job in supporting FEMA. During the TDY period from April 16 to May 14, Justin, who is also a part of the National GIS Planning Response Team, dedicated immeasurable effort in generating over 300 maps of Yap, Chuuk and other islands when Hurricane Sudal passed over the islands. His action has taken Yap into a new dimension by establishing GIS data sets that did not exist. He even worked into the evenings the weekend before the deployment to make sure that he could hit the ground running as soon as he arrived at*

*the Disaster Field Office. I&P Section Chief FEMA-1511-DR-FM, Paul R. Aadnesen, Colonel, U.S. Marine Corps (Ret) commended Justin: "He produced hundreds of maps, responding to customer needs in a timely and highly professional manner, while exhibiting an astounding degree of technical knowledge and skill. He also always took the time to explain highly technical concepts in layman's terms we could all understand and relate to. Mr. Pummell is a credit to your office and to the Corps of Engineers as a whole." His actions reflect great credit upon himself, the Honolulu District and the Corps of Engineers.*

# Employees of the Month

**September**



*EEO Manager Phillip Mun has successfully worked to promote fair treatment and respect for all District team members. He is respected by his peers and often asked to serve as the Division EEO officer when the need arises. His hard work on the Upward Bound Program benefited not only high school students, but also the sponsoring offices. Seeing the quality and caliber of today's youth was an uplifting experience that helped bring out the best in the District. By working with our tremendous District professionals, HED team members were a positive influence and*

*role model for today's youths and tomorrow's future leaders. Phillip's outstanding efforts in support of a positive working environment combined with his support of the District's outreach program makes him very deserving of this award.*

**September**



*Brad Scully is nominated for excellent performance during his deployment to Iraq. He was assigned to the Project Field Office in Basrah supporting the US Agency for International Development (USAID). As a lead Project Manager, he ran the office with five project engineers. They performed construction oversight on about 20 projects totaling around \$100 million for USAID. USAID has two "cost plus" contracts with Bechtel, total of \$3.1 billion country-wide. During his four-month TDY, Brad worked long hours often seven days a week providing excellent customer support under difficult*

*conditions. He adapted to changing conditions and always demonstrates a positive can-do attitude. Mr. Michael Coggin, Corps' Gulf Region Division commended Brad in a letter of recognition: "I just wanted to drop you a note to tell you how much we appreciate the hard work performed by Brad while he was in Iraq. He was of great help and a valuable asset in accomplishing our \$1.5 billion contract work in a very tough environment. You are lucky to have him returning to your organization. Thanks for letting him assist us in Iraq." Brad is an outstanding employee.*

**October**



*During October, Office of Counsel's Attorney Pat Billington has proved, once again, just how invaluable she is to the Honolulu Engineer District. She has been the principal legal lead in Stryker Brigade (SBCT) issues, predominantly those related to the very important litigation in defense of our effort to press ahead with Transformation here in Hawaii. Ms. Billington worked tirelessly, assisting in technical meetings in the development of policy requirements that demonstrate the imperative of Stryker Brigade placement here in Hawaii as well as her principal role in demonstrating the virtues of*

*our SBCT Environmental Impact Statement. In all she does, Pat Billington is the paradigmatic leader/lawyer expert, the person people turn to when they want to make sure their actions are done in a legal and cogent manner. Her positive impact on the Honolulu District is considerable.*

**October**



*Civil and Public Works Branch's Project Manager Sharon Ishikawa is commended for her outstanding performance in managing her Civil Works projects. She has been in charge of one of the most important projects of the Division of Boating and Ocean Recreation, Department of Land and Natural Resources, the Kahului Light Draft Navigation (LDH) project. The Kahului LDH has been especially difficult to execute since the original request from the State was received in 1983. She has faced numerous challenges on the project, including incorporation of local features, compatibility of designs from three different*

*agencies, funding requirements for the Federal portion and options, resolution of RFIs from contractors and final BCOE and legal certification. Her PDT was extremely helpful in resolving issues which ultimately led to contract award on Sep. 24, 2004, a culmination of 21 years of effort. Her consistency and steady performance combined with an upbeat outlook and pleasant demeanor despite set-backs is a model to be emulated among everyone in the Honolulu District.*



Chief, Office of Council, Vince Faggioli (right) delivers the Hawaiian invocation during the change of command ceremony. Left to right: Former HED Commander Lt. Col. David C. Press, POD Commander Brig. Gen. Larry Davis and incoming HED Commander Lt. Col. David E. Anderson. Photo by Sarah H. Cox.



HED's incoming Commander and DE Lt. Col. David Anderson addresses the 400 guests in attendance. Photo by Sarah H. Cox.

# Passin USAC HED Welcom

Lt. Col. David E. Anderson  
Engineers' Honolulu Eng  
Circle Parade Field.

Pacific Ocean Division C  
HED's former Commander Lt. C  
official change of command to L  
Battalion Honor Guard rendere

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Anderson assumed com  
Armed Services Committee and  
military construction, installatio

Anderson commands an  
serving in Hawaii, Palau, Guam,  
and Kwajalein with an active pro



HED welcomes the Anderson family to the ohana July 16 at the Palm Circle Gazebo. Left to right: Ms. Kara Anderson, Kelsey, Katy, Kurt and Lt. Col. Anderson. Photo by Sarah H. Cox.

# ing the E Colors es New Commander

became the 64th Commander of the U.S. Army Corps of Engineer District July 16 at Fort Shafter, Hawaii's famous Palm

Commander, Brig. Gen. Larry Davis, hosted the ceremony as Lt. Col. David Press passed the ceremonial flag symbolizing the command to Lt. Col. David Anderson. Soldiers from the 249th Engineering Battalion presented the ceremonial colors.

Anderson's family were presented with fresh flower leis, a Hawaiian tradition, and a welcome reception under the gazebo in Palm Circle.

Anderson will command after serving as the Army's liaison officer to the House of Representatives and Senate Armed Services Committee on all matters related to military construction, support, real estate and housing privatization.

Anderson is the organization of about 400 engineers, scientists and support staff at Fort Shafter, American Samoa, the Commonwealth of the Northern Marianas and the Guam program valued at \$1.97 billion.



*Pacific Ocean Division Commander, Brig. Gen. Larry Davis (left) hands the Corps of Engineers' flag to the new Honolulu Engineer District Commander, Lt. Col. David E. Anderson (right). Lt. Col. David Press (far left), Mr. Ray Jyo, Deputy District Engineer for Programs and Project Management and the 249th Engineering Battalion Honor Guard look on. Photo by Dennis Bohannon, POD Public Affairs.*

## *Lt. Col. David E. Anderson*

Lt. Col. Dave Anderson is a native Kansan, the son of an engineer and a 1986 graduate of the U.S. Military Academy.

Lt. Col. Anderson has served in mechanized and airborne combat engineer units. He served his years as a lieutenant in the 17<sup>th</sup> Engineer Battalion, 2<sup>nd</sup> Armored Division, Fort Hood, Texas. He commanded an Airborne Bridge Company in the 20<sup>th</sup> Engineer Brigade at Fort Bragg, NC, and was the Executive Officer of the 2<sup>nd</sup> Engineer Battalion, 2<sup>nd</sup> Infantry Division, Camp Castle, Korea.

This is Lt. Col. Anderson's third tour in the US Army Corps of Engineers. He has served previously as: Deputy Area Engineer in the West Point Area Office, New York District; Aide to the Acting Chief of Engineers; Special Assistant to the Chief of Engineers; and Executive Officer to the Deputy Chief of Engineers.

Additionally, he served as the aide-de-camp to the Commanding General, Combined Arms Training Activity, Fort Leavenworth, Kansas, and most recently was the Army's liaison officer to the House Armed Services Committee and Senate Armed Services Committee on all matters related to military construction, installation support, real estate, and housing privatization.

Lt. Col. Anderson's military education includes the Engineer Officer Basic Course, the Infantry Officer Advance Course, and

**Lt. Col. David E. Anderson  
HED Commander and  
District Engineer**



the U.S. Army Command and General Staff College. He is a graduate of the U.S. Army Jumpmaster School and is a Master Parachutist.

Lt. Col. Anderson holds a Master of Science in Engineering degree from the University of Texas at Austin, where he studied Construction Engineering and Project Management. He is a professionally licensed engineer in the Commonwealth of Virginia, and is a member of the Order of the Engineer, Tau Beta Pi Engineering Honor Society and the Society of American Military Engineers.

## Breaking Ground at Lanai's Kaunalapau Harbor

USACE and the state Department of Transportation held a groundbreaking ceremony Aug. 15 on the \$16 million project to repair the Kaunalapau Harbor breakwater on the island of Lanai. The project will reduce wave action and make the harbor safer and more accessible. Kaunalapau Harbor is the only commercial harbor on Lanai capable of accommodating tug and barge services which are essential to the welfare of the island's residents and visitors. Shown left to right: Maui County Councilman Riki Hokama; Hawaii Rep. Sol Kaho'ohalahala; HED Commander Lt. Col. Anderson; State Sen. Cal Kawamoto; State Sen. Kalani English; Sen. Dan Inouye; Retired SES Tom Ushijima; Vice President of Traylor Brothers, Inc., C. John Meagher; POD Commander Brig. Gen. Larry Davis; Mrs. Goro Hokama and State Department of Transportation Director Rod Haraga. Also present is Reverend Lei Kanipae. Photo by Chief, Civil Works, Paul Mizue.



## Hawaii Learning to Do Business with the Army

Photo and Story and by Bob McElroy  
Pohakuloa Training Area Public Affairs Officer



Pohakuloa Training Area Commander Lt. Col. Fred Clarke opens the "Doing Business with the Army" seminar Sept. 8 in Hilo. The seminar for small businesses on the Big Island was conducted by PTA, HED and the Hawaii Small and Disadvantaged Business Utilization Office

The Army Corps of Engineers Honolulu District and the Hawaii Small Business Development Center Network gave Big Island small businesses a unique opportunity Sept. 8 when they presented a seminar entitled "Doing Business with the Army" at the University of Hawaii's Hilo campus.

About 60 people attended the morning seminar in the university's Campus Center.

## Briefing Shows Future Civilian Personnel Changes

Story by Dino W. Buchanan

During a Town Hall Meeting at the 9<sup>th</sup> RSC in September, an Office of Personnel Management team presented the proposed National Security Personnel System (NSPS) reforms which will ultimately shift more than 750,000 civilian employees out of the General Schedule and into pay-for-performance systems.

Plans are to have the proposed regulations listed in the Federal Register this winter for public comment and launch the pay-for-performance system for an initial broad cross-section group of up to 50,000 employees in July 2005 (Spiral One).

According to David L. Snyder, assistant chief of civilian

Lt. Col. Fred Clarke, PTA commander, opened the seminar, welcoming the attendees and encouraging them to take advantage of the opportunity presented them.

According to Clarke, the seminar, the first of its kind on the Big Island, sprang from a suggestion someone made at a recent Land Use meeting. He contacted the Corps and SBDC and the suggestion soon became a plan and then a reality.

Following Clarke's opening remarks, Monica Kaji, the Corps Honolulu District's Deputy for Small Business, presented a briefing on Doing Business with the Army. Kaji outlined the procedures for small business, highlighting opportunities for veteran-owned small businesses.

Karen Sakihama, Deputy District Director of the Small Business Administration, came next, explaining the procedures small business owners could use to compete for Army business.

Clarke wrapped up the seminar with a discussion of the upcoming construction projects at PTA, in particular those that will support the proposed transformation of 2<sup>nd</sup> Brigade 25<sup>th</sup> Infantry Division (L) to a Stryker Brigade Combat Team.

Following the seminar, attendees had the opportunity to meet with several Prime Contractors and market their businesses for potential sub-contracting opportunities.

The Prime Contractors attending included: Carothers Construction, Designer Built Systems, Dick Pacific Construction, Hawaiian Dredging Construction, Kiewit Pacific, Niking Corporation and Stronghold Engineering.

personnel policy at the Department of the Army who spoke at the Town Hall meeting, the current system makes the hiring process too slow and hurts recruiting. Among other deficiencies officials have cited: Outstanding performers are paid the same as poor ones and managers face limited flexibility in reassigning employees. Snyder says that whatever changes are made would be in harmony with long-standing civil service values, including merit system principles or retirement benefits.

Honolulu Engineer District may initially be affected by the changes starting in Fiscal Year 2006. Updated NSPS information is available at the Army Civilian Personnel On-line website, [www.cpol.army.mil/library/general/nsps/index.html](http://www.cpol.army.mil/library/general/nsps/index.html).

## Lending Hawaii a Helping Hand

# National Public Lands Day

Story by Sarah H. Cox

**T**housands of volunteers from all over the U.S. came together in their local areas to take part in National Public Lands Day on Sept. 18.

What started in 1994 as a small event sponsored by three federal agencies has now become one of the largest annual volunteer clean-up efforts in the county with 90,000 participants in 600 different locations.

On Oahu, 300 of these volunteers met at the HED Regional Visitor Center to begin cleaning the Ala Wai Canal and Small Boat Harbor, Ala Moana Beach Park, the area around the Hawaii Convention Center and Fort DeRussy Park.

The event, held in conjunction with the Ocean Conservancy's and UH Sea Grant Program's *Get the Drift and Bag It Program*, yielded six tons of unsightly trash and dangerous items such as broken glass, fishing lures and hypodermic needles.

"It was a great day, with the focus on our volunteers. They were the heart and soul of the day, coming together in a coordinated effort for a great cause," said HED Park Ranger, Iwalani Sato. Sato served as Coordinator for the clean-up and worked tirelessly with various civic groups and government organizations to help orchestrate the event.

"It was a true community effort," Sato said. The 300 volunteers were divided into seven teams to clean about 98 miles of coastline from Ala Moana Park to Diamond Head.



*Volunteers from the University of Hawaii ROTC program gather trash and write up data cards for "Get the Drift and Bag It" at the Ala Wai Small Boat Harbor Sept. 18 as part of National Public Lands Day. The documentation on the data cards will be used to identify the debris and help the Ocean Conservancy devise solutions to the problems littering America's shorelines. The completed data cards also served another purpose--as the volunteers' entry forms in the random drawing for the weekend getaway package. Courtesy photo by Alexander Kufel.*

Local businesses, government agencies and volunteers worked as a team. The City and County of Honolulu Refuse Department provided the dumpsters; the Harbor Master's Office opened the gates allowing volunteers to scoop out debris; Home Depot provided rakes, buckets and tarps; Hawaii Yacht Club members used small boats to push debris closer to shore; Waikiki Yacht Club members used bigger boats to haul marine debris from the water; Hawaii DOT provided trash bags and gloves and the Ocean Conservancy provided the data cards used to categorize the debris and the 300 volunteers provided the manpower.

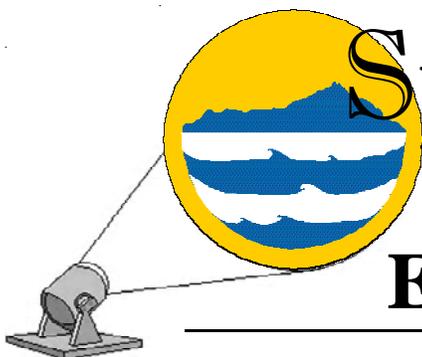
Afterwards, a pau hana party was held at Magic Island in Ala Moana Beach Park for the Honolulu Police Academy recruits and other volunteers. The Hawaii Hotel and Lodging Association donated a hotel prize package for the random drawing for one lucky volunteer. The drawing will be held after the Conservancy receives all the data cards from neighboring islands.

Volunteers ended their day at the HED Regional Visitor Center where they dropped off their data cards which also served as entries for the prize. The information on the cards will be entered into the Ocean Conservancy's international database to help identify debris and devise solutions to problems plaguing America's shores.

National Public Lands Day is managed by the National Environmental Education & Training Foundation chartered by Congress in 1990.



*Lifeguards from the Hale Koa Hotel help clear a section of Waikiki Beach. Volunteers collected over six tons of trash at various locations on Oahu, Sept. 18, 2004. Courtesy photo by Alexander Kufel.*



# Spotlight on HED

*Spotlighting an office that helps make the Honolulu Engineer District  
"The Best Place for the Best People to Work"*

## Emergency Management Division

**Editor's Note:** HED has deployed about 30 employees in support of recent hurricane and typhoon recovery efforts. Missions range from providing Emergency Support Function (ESF) #3, Public Works & Engineering support to USACE/FEMA at the various nodes, and temporary roofing, emergency power/generators, debris management, temporary housing technical assistance, and GIS mapping to providing logistical support for necessary items such as water, ice, plastic tarps and generators.

A special thanks to the following for deploying to the recent civil emergencies in Saipan, Guam, Florida, Louisiana, Alabama and South Carolina: *Debbie Alexander, Reynaldo Braga, Maria Buckner, Elton Choy, Brian Chung, Vickie Cleaver, Frank Dayton, Stuart Fermahin, Fred Goto, Pat Hannigan, Win Hargis, Pam Hayes, Joel Hendrix, Ron Hirano, Darold Homan, Roy Ishikawa, Pauline Kahalioumi, Randy Kurashige, Mike Lee, David Lindsey, Desmond Lum, John Muhlbauer, Marty Olson, Glenn Oshiro, Steve Paahana, Justin Pummel, Matthew Rowe, Kenneth Santiago, Katie Tamashiro and Malai Tubtim.* Also special thanks to the employees who helped staff the Emergency Operations Center (EOC) in Honolulu: *Ed Yoshimura, Marsha Phillips and Gail Sasaki.*



*Emergency Operations Assistant, Vickie Cleaver, deployed to Florida Aug. 13 in support of Hurricane Charley recovery efforts. She is often called to emergencies around the world because of her varied background. Her two-week deployment was extended as Florida and the Gulf Coast were subsequently hit by Hurricanes Frances and Ivan. Photo by Nicole M. Dalrymple, St. Louis District.*

Story by Lt. Col. Stan Heath  
USACE HQ Public Affairs

More than 1,300 Army Corps of Engineers employees are now supporting hurricane recovery efforts in Florida and surrounding states affected by Hurricanes Charley, Francis, Ivan and Jeanne. The recovery operation is the largest of its type ever undertaken by the Corps of Engineers, officials said. For residents living along the eastern Florida coast, Hurricane Jeanne Sept. 26 was another punch they could not afford to take.

The Corps' emergency response to the destruction has been to provide ice, water, power, temporary roof covering, and technical oversight of debris removal at various locations. All of the Corps' effort is carried out in support of the Federal Emergency Management Agency, or FEMA. The mission is a complex and tiring logistical operation shared by FEMA, Corps personnel and numerous other organizations such as the Red Cross and state and local emergency responders.

Chief of Engineers Lt. Gen. Carl Strock visited the Corps' Emergency Response and Recovery Organizations (ERRO) in Mobile, Ala. and in Pensacola, Fla.

One of the most widely known efforts assigned to the Corps by FEMA is the temporary covering of roofs damaged by the storms. Corps contractors are placing plastic sheeting over the roofs. The project was coined "Operation Blue Roof," for the color of the plastic sheeting.

Corps teams have delivered more than 150,000 self-help tarps to Florida, and 30,000 to Alabama.

In Alabama, three counties have asked for Corps assistance with debris removal. Working through the Advance Contracting



*Two Florida residents survey Hurricane Ivan's aftermath in Escambia Florida. Several members of HED deployed to support recent hurricane recovery efforts. Courtesy photo.*

Initiative, the Corps activated its contract with Phillips and Jordan to remove close to 1 million cubic yards of debris, an amount of material equivalent to about 33,000 large truckloads.

For some 200 east-coast Florida residents affected by Frances and Jeanne, FEMA is providing temporary housing at Sautley Field. The Corps of Engineers provided logistical support for the housing by setting up and connecting temporary utilities.

The units each have a small bedroom, a bunk-bed area, a kitchen/living room area, a bathroom with a shower, air conditioning, a refrigerator and a stove.

This is the first time the Corps of Engineers has used the Expedient Housing plan. This type of temporary housing is unique because utilities are placed on top of the ground instead of buried under ground. This allows the setup to occur much faster than was previously possible.

U.S. Army Corps of Engineers teams have been working in Florida and Alabama for six weeks for Charley, Francis and Ivan and are now responding to their fourth hurricane. The organization's effort, as are the hurricanes themselves, unprecedented, officials said.

"The Corps is very adaptable," said Col. Ray Alexander, leading the response and recovery effort in Alabama. "I know our folks are tired, but they keep on demonstrating their flexibility."

## Chief, Office of Counsel receives the USACE Lester Edelman Spirit of the Arrowhead Award

Photo and story by Sarah H. Cox

The USACE Chief Counsel has awarded its highest honor, the Spirit of the Arrowhead Award, to HED's Chief, Office of Counsel, Vincent Faggioli.

The Spirit of the Arrowhead Award recognizes the Corps of Engineers legal manager who has made significant contributions to Corps-wide legal services and who epitomizes excellence in service to clients and leadership.

Faggioli certainly epitomizes excellence. He never ceases to surprise those who know him best.

"He's amazing!" said Lori Sorayama, chief, information management, after Faggioli volunteered to deliver the invocation in native Hawaiian for the recent HED Change of Command ceremony.

"We're lucky to have such an experienced, dynamic leader," said Commander and HED District Engineer, Lt. Col. David Anderson.



*Vincent J. Faggioli, Chief, Office of Counsel*

Most everyone in HED agrees. In 2003, Faggioli was named HED Leader of the year and represented POD as Leader of the Year at the 48th Annual Excellence in Federal Government Awards Luncheon.

Faggioli joined HED four years ago after retiring as a colonel in the Judge Advocate General (JAG) Corps where he served as Chief Judge Advocate for five different military organizations including

U.S. Forces Korea and U.S. European Command where he was General Wesley Clark's legal advisor during the Kosovo Campaign.

He holds a bachelor of science in political science from the University of Utah, master of arts in public administration from Central Michigan University, juris doctor from the University of Utah School of Law, and two master of law degrees, one in tax and contract law and the other in international law from the National Law Center at George Washington University.

The Chief Counsel will present the award in a ceremony at the next USACE Legal Conference. Mr. Faggioli's name will be inscribed on a plaque on permanent display in the Office of the Chief Counsel in Washington D.C.

The Spirit of the Arrowhead Award is named for the first Worldwide Legal Services Conference held in Lake Arrowhead, Ga in 1984. The gathering began a quest for excellence in client care and the award reaffirms the spirit of that first meeting.

## Civil Works Engineer Steve Yamamoto selected for the 2005 planning associates program

Photo and story by Sarah H. Cox

Who wouldn't want to spend a few weeks in Florida studying the Everglades? How about flying to Alaska a few weeks later to study the native culture and then traveling to Washington D.C. to observe the civil works legislative process in action?

That's just a sample of what the next year will be like for HED's Hydraulic Engineer, Steve Yamamoto, and 11 other USACE engineers from around the world as they participate in the 2005 Planning Associates (PA) Program.

The program involves 19 weeks of TDY assignments to various locations throughout the year.

But it won't be only travel. They will have required reading assignments, participate in individual and group projects, prepare and deliver numerous presentations



*Hydraulic Engineer Steve Yamamoto, the first engineer from HED to participate in the planning associates program, studies a set of plans.*

and briefings; all while keeping up with their workloads at home.

"It's a great opportunity to see a wide variety of projects you might not see in your own District," Yamamoto said. The 20 different workshops cover topics such as: functional requirements of navigation, coastal and flood damage reduction, hydropower, recreation and watershed planning, ERDC laboratories, as well as environmental and cultural considerations. Participants will also have the opportunity to shadow senior USACE officials.

The PA program begins Nov. 1 with the goal of broadening the competencies of high-performing journeyman planners and improving the District's planning capabilities.

"He is very fortunate to be selected for the program," said Chief, Civil and Public Works, Paul Mizue. "He'll gain knowledge that will help his career and the organization."

The graduation is scheduled for Sept. 29, 2005 in Washington D.C.

## District Shorts

### Aloha Means:

#### Hello:

Sharon Abe, Veronica (Roni) Burnett, Dino Buchanan, Lincoln Gayagas, Cheryl Gushikuma, Myra Hamaura, Ronald Hirano, John Hutchins, Randy Itamoto, Lindy Kumishima, Dr. James Lee, Patience Nwanna, Michael Onuma, Paula Reinhard, Flora Tangonan-Roache and Evan Ting

#### Good-bye:

Wayne Birgado, James Cainelli, Kathie Chung, Tobey Colston, Eddie Dunn, Richard Duong, Lucia Gonzales, Teri Hall, Sybil Hamasaki, Wayne Hughes, Cliff Kato, Melene Lee, Peter Lee, Bill Lennan, Tommy Long, Rick Oleniacz, Herb Montalbo, Lionel Nagata, Harley Rowe, Capt. Steve Rhudy, Al Simmons, Anna Tarrant, Miles Takayesu, Jeanne Tam and Roy Yamanaka

#### Condolences:

For Randy Itamoto and his family on the passing of his father

#### Promotions:

Pam Hayes, Renee Kurashige, Lisa Lyon, Delilah (Lila) Orrantia and Stephen Mora

#### Congratulations:

Lisa Lyon on the birth of her baby son Nicholas

#### Thanks to CFC Keyworkers:

Nic Cabe, Anne Chang, Henry Cho, Jeff Cochran, Susan Chun, Julius Kaneshiro, Rodney Nishizawa, Paul Reinhard, Flora Tangonan-Roache and Amy Tashiro

To view the latest *Pacific Connection* on-line or read the latest HED news, visit: <http://www.poh.usace.army.mil/>

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**- LTC DAVE ANDERSON  
DISTRICT COMMANDER**

If you are interested in serving  
in Iraq or Afghanistan, contact  
Joel Hendrix, POH EMO or  
Lisa Clark, POH HRO